



**Michigan
Technological
University**

Affirmative Action Program for Protected Veterans

Reporting Period

These AAPs are designed to cover the following reporting period:

- AAP Implementation period: January 1, 2025 – December 31, 2025
- Transaction Period: October 1, 2023 – September 30, 2024
- Employee Snapshot date: September 30, 2024

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Michigan Technological University is an Equal Opportunity Educational Institution/Equal Opportunity Employer that provides equal opportunity for all, including protected veterans and individuals with disabilities.

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VEVRAA Reports

Hiring Bench Mark for Protected Veterans (41 CFR 60-300.45)

Assessment of Outreach (41 CFR 60-300.44(f))

Data Collection Analysis (41 CFR 60-300.44(k))

STATEMENT OF INTENT

The foregoing represents the Affirmative Action Program of Michigan Technological University for the program year beginning January 1, 2025. This statement affirms that institutional resources will be mobilized for a good faith effort toward attaining the goals indicated.



Richard Koubek, President

NOTE: Any portion of the Affirmative Action Program is subject to revision to meet deficiencies found or special recommendations made by the Contracts Compliance Specialist during the course of a Compliance Review. Any complaints regarding the Affirmative Action Plan may be filed with the Office of Federal Contract Compliance Programs.

January 1, 2025

Equal Opportunity

In keeping with its responsibilities as an educational institution, Michigan Technological University is committed to a policy of affording equal opportunity to all of its employees, students, applicants for employment and applicants for admission without regard to race, religion, color, national origin, age, sex, sexual orientation, gender identity, height, weight, genetic information, or marital status. The University is also committed to a policy of educating and employing individuals with disabilities and veterans without discrimination. These policies are to be implemented with due regard for the relative qualifications of all involved.

This policy is applicable to any personnel activity or action including recruiting, selection, hiring, placement, formal and informal training (such as on-the-job training, co-op programs, and management training programs), seniority listings, transfers, promotion, layoff, recall, and termination.

Similarly, all salaries, wages, benefits, and social or recreational programs will be administered in conformity with this policy.

Responsibility for maintaining an audit and preparing reports relating to the University's Equal Employment Opportunity and Affirmative Action Program is assigned to Beth Lunde-Stockero, Equal Opportunity Officer. She reports directly to me and will discuss the Affirmative Action Program progress and problem areas.

My personal commitment to this policy is complete. It is my deliberate intention that my actions and decisions will support the spirit of this policy and program. It is incumbent upon every employee to do the same.



Richard Koubek, President

Definitions: Protected Veterans

Michigan Technological University is a Government contractor subject to the Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended by the jobs for Veterans Act of 2002, 38 U.S.C. 4212 (VEVRAA), and its implementing regulations (41 CFR Part 60-300), which requires Government contractors to take affirmative action to employ and advance in employment: (1) disabled veterans; (2) recently separated veterans; (3) active duty wartime or campaign badge veterans; and (4) Armed Forces service medal veterans. These classifications are defined as follows:

A "disabled veteran" is one of the following:

- a veteran of the U.S. military, ground, naval or air service who is entitled to compensation (or who but for the receipt of military retired pay would be entitled to compensation) under laws administered by the Secretary of Veterans Affairs; **or**
- a person who was discharged or released from active duty because of a service-connected disability.

A "recently separated veteran" means any veteran during the three-year period beginning on the date of such veteran's discharge or release from active duty in the U.S. military, ground, naval, or air service.

An "active duty wartime or campaign badge veteran" means a veteran who served on active duty in the U.S. military, ground, naval or air service during a war*, or in a campaign or expedition for which a campaign badge has been authorized under the laws administered by the Department of Defense.

*Period of War Dates: Korean Conflict June 27, 1950 – January 31, 1955; Vietnam Era February 28, 1961 – May 7, 1975 for veterans serving in the Republic of Vietnam or August 5, 1964 – May 7, 1975 for all other cases; Persian Gulf War August 2, 1990 – current. Those who served since August 2, 1990 are protected even if no campaign badge was issued.

An "Armed forces service medal veteran" means a veteran who, while serving on active duty in the U.S. military, ground, naval or air service, participated in a United States military operation for which an Armed Forces service medal was awarded pursuant to Executive Order 12985.

Equal Opportunity Clause

Michigan Technological University will assure compliance with the equal opportunity clause in each of its covered government contracts.

Equal Opportunity for VEVRAA Protected Veterans

Michigan Technological University will not discriminate against any employee or applicant for employment because they are a protected veteran in regard to any position for which the employee or applicant for employment is qualified. Michigan Tech agrees to take affirmative action to employ, advance in employment and otherwise treat qualified veterans without discrimination based upon their disability or veterans' status in all employment practices, including but not limited to the following: employment, upgrading, demotion, transfer, recruitment advertising, layoff, termination, rates of pay or other forms of compensation, and selection for training.

Michigan Tech will list all jobs with Michigan Works, except for management and all top-level positions, subject to exclusions authorized by law. Michigan Tech further agrees to provide reports to the Michigan Works regarding employment openings and hires as may be required.

Listing of employment openings with Michigan Works shall be made concurrently with the use of any other recruitment source or effort and shall involve the normal obligations which attach to the placing of a bona fide job order, including the acceptance of referrals of veterans and non-veterans. The listing of employment openings does

not require the hiring of any particular job applicants, and nothing herein is intended to relieve the University of any requirement in Executive Orders or regulations regarding nondiscrimination in employment.

Michigan Tech agrees to post in conspicuous places, available to employees and applicants for employment, notices in a form to be prescribed by the Director, provided by or through the contracting officer. Such notice shall state the contractor's obligations under the law to take affirmative action to employ and advance in employment qualified veterans for employment, and the rights of applicants and employees.

Michigan Tech will notify each labor union or representative of workers with which it has a collective bargaining agreement or other contractual understanding that it is bound by the terms of the pursuant to the Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended, and is committed to take affirmative action to employ and advance in employment qualified veterans.

Michigan Tech will include the provisions of this clause in every subcontract or purchase order of \$150,000 or more unless exempted by the rules, regulations, or orders of the Secretary issued pursuant to the Act, so that such provisions will be binding on each subcontractor or vendor. The University will take such action with respect to any subcontract or purchase order as the Director of the Office of Federal Contract Compliance Programs may direct to enforce such provisions, including action for noncompliance.

All solicitations or advertisements for Michigan Tech placed by or on behalf of Michigan Tech, state "Michigan Technological University is an Equal Opportunity Educational Institution/Equal Opportunity Employer that provides equal opportunity for all, including protected veterans and individuals with disabilities."

Applicability of the Affirmative Action Program Requirement

The Affirmative Action Program for Veterans will be reviewed and updated annually. If there are any significant changes in procedures, rights or benefits as a result of the annual updating, such changes will be communicated to employees as determined by Michigan Technological University.

Availability of this Document

The affirmative action program shall be available to any employee or applicant for employment for inspection upon request. Contact Equal Opportunity Compliance at 487-3310, email ecompliance@mtu.edu. The written AAP is also posted on Equal Opportunity Compliance website: mtu.edu/eo-compliance/equal-opportunity-hiring/affirmative-action/.

Invitation to Self-Identify

- a) Pre-offer. As part of Michigan Tech's affirmative action obligation, the University invites applicants for employment to state whether the applicant believes they are a Protected Veteran.
- b) Post-offer. In addition to the invitation in paragraph (a), Michigan Tech again offers the applicant an opportunity to state whether the individual believes they are a Protected Veteran after the offer of employment but before the applicant begins their job duties.

Additionally, Equal Opportunity Compliance surveys the campus every three years to offer voluntary self-identification.

Employees can self-identify at any time through BANWEB or by filling out the self-disclosure form on the Equal Opportunity Compliance website: mtu.edu/eo-compliance/equal-opportunity-hiring/protected-characteristics/.

All self-identification information gathered is kept confidential.

Policy of Michigan Technological University

It is the policy of Michigan Technological University to take affirmative action to employ and advance qualified veterans. The University has always utilized procedures to ensure that all phases of its employment policies are consistent with equal opportunity statutes and regulations. The University reasserts its policy to take affirmative action to employ and advance qualified veterans. The policy shall apply in all employment practices, including but not limited to hiring, promotion, demotion, transfer, recruitment advertising, layoff, termination, rate of pay or other forms of compensation, and training.

Michigan Tech is committed to equal opportunity employment and will ensure, through institutional mechanisms, that veterans are given every opportunity for equal employment.

Discrimination or harassment of any individual on the basis of protected veteran status is prohibited.

Michigan Tech will post a policy statement on the University's website. This requirement shall be satisfied by the posting of the **"Invitation to Veterans"** who believe themselves covered by the Disabled Veterans and Veterans of the Vietnam Era Readjustment Assistance Act of 1974 and Jobs for Veterans Act. All information given pursuant to this invitation shall be kept confidential. If employees identify themselves, management will seek the advice of the employee regarding proper placement and appropriate accommodation. Nothing in the above invitation or other sections of the affirmative action program precludes an employee from informing the University at any future time of a desire to benefit under the program.

Review of Personnel Process

Michigan Technological University will take affirmative action to employ and advance in employment the best qualified veterans at all levels of employment for which they are qualified, including the executive level. Such action shall apply to all employment practices, including, but not limited to: hiring, promotion, demotion, transfer, recruitment or recruitment advertising, layoff or termination, rates of pay and other forms of compensation, and selection for training.

Michigan Tech shall review the personnel processes to determine whether their present procedures assure careful, thorough and systematic consideration of the job qualifications of known veterans for job vacancies filled either by hiring or promotion, and for all training opportunities offered or available.

In determining the qualifications of a covered veteran the contractor, Michigan Technological University, shall consider only that portion of the military record, including discharge papers, relevant to the specific job qualifications for which the veteran is being considered. To the extent that it is necessary to modify their personnel procedures, contractors shall include the development of new procedures for this purpose in their affirmative action program required under this part.

Michigan Tech ensures that its personnel processes do not stereotype qualified protected veterans in a manner which limits their access to jobs for which they are qualified.

Michigan Tech ensures that all applicants and employees have equal access to its personnel processes.

Michigan Tech will provide necessary reasonable accommodation to ensure applicants and employees with disabilities receive equal opportunity in the operation of personnel processes.

Michigan Tech shall periodically review such processes and make any necessary modifications to ensure that these obligations are carried out.

The University's compensation program will be administered equitably with respect to all veterans. It will not reduce the amount of compensation offered because of any disability income, pensions, or other benefits the applicant or employee receives from another source.

Physical and Mental Qualifications

Personnel responsible for hiring and placement or training have the responsibility to familiarize themselves with all physical and mental job qualification requirements to ensure that these requirements do not tend to screen out qualified disabled veterans.

Job qualification requirements should be related to the specific job or jobs for which the individual is being considered and shall be consistent with business necessity and the safe performance of the job. The qualifications will be reviewed whenever a position is posted.

Information gathered on medical questionnaires or physical examinations shall be kept confidential except that:

1. Supervisors and managers may be informed regarding restrictions on the work or duties of disabled veterans, accommodations, or the presence of a communicable disease.
2. First aid and safety personnel may be informed if the condition might require emergency treatment.
3. Government officials investigating compliance with the Act will be informed.

Reasonable Accommodation to Physical and Mental Limitations

Michigan Technological University will make reasonable accommodations for the physical and mental limitations of employees and applicants unless it is demonstrated that such accommodation would impose an undue hardship on the business of the University.

Information on the accommodation process for faculty/staff/visitors is available on Equal Opportunity Compliance website. Information on the student process is available on the Student Disability Services website.

Data will be maintained listing employees who have been hired and the accommodations undertaken to enable employees, including disabled veterans, to perform the job.

All applicants and employees are invited to voluntarily disclose veteran and disability status at the pre-offer and post-offer stage using the form prescribed by OFCCP. Employees are invited to self-identify at any time using BANWEB.

Harassment

Michigan Tech has developed and implemented procedures to ensure that all employees and applicants are not harassed because of their status as a protected veteran.

Retaliation is expressly prohibited and may lead to disciplinary and/or corrective action, up to and including possible suspension, expulsion, or termination, of any individuals within its control who are found responsible for violating this policy. Retaliation is an act or attempted act taken that materially adversely affects a person's employment because of the individual's expected participation in and/or participation in a protected activity that would discourage a reasonable person from engaging in protected activity.

External Dissemination of the Policy, Outreach, and Positive Recruitment

Michigan Technological University will continue to review its employment practices to determine whether its personnel programs provide the required affirmative action for employment and advancement of qualified veterans and qualified individuals with disabilities.

Michigan Tech will provide written notification of company policy to subcontractors, vendors and suppliers.

Some Examples of Outreach and Recruitment Activities

The University has notified the Michigan Works of its desire to provide meaningful employment opportunities to qualified veterans. Position announcements are sent to local and regional referral agencies, many of whom serve individuals with disabilities and veterans.

Michigan Tech utilized Circa to post jobs to Michigan Works/Pure Michigan Talent Bank. Jobs posted at Michigan Works are put on hold to provide veteran priority referral.

Michigan Tech maintains a full-time student Veteran Services Office. The role of the Veteran Services Office is to certify semester enrollment and monitor academic progress, to be reported to the VA. The VA Certifying Official is knowledgeable on each educational chapter offered through the VA and can give general information.

Michigan Tech has an Army ROTC and Air Force ROTC Program. These programs are designed to provide students with the skills and leadership training to become officers in the United States Military.

Michigan Tech has contact with the Houghton and Keweenaw County Veteran Service Officers (VSO), as well as Ontonagon, Baraga, and Marquette County VSOs via the Equal Opportunity Compliance office.

The ADA/504 Coordinator in Equal Opportunity Compliance is the point person for intake from employees seeking accommodations, collecting the documentation and purchasing the equipment from the ADA fund.

All students have the opportunity to participate in work-study programs or as an intern, the opportunity to participate in career days, and all programs, and related activities.

Michigan Tech will place job opportunity announcements on its website, local newspapers, journals, etc when appropriate.

Veterans will be considered for all positions for which they are qualified.

Michigan Tech will continue to provide part-time employment to students.

Michigan Tech will continue to provide part-time and temporary work to the local workforce.

The University will continue to provide information regarding job openings to the public, including protected characteristic members.

When placing an ad, all advertisements will include the EEO solicitation "Michigan Technological University is an Equal Opportunity Educational Institution/Equal Opportunity Employer that provides equal opportunity for all, including protected veterans and individuals with disabilities."

Stationery and publications of the University include the statement that "Michigan Technological University is an Equal Opportunity Educational Institution/Equal Opportunity Employer that provides equal opportunity for all, including protected veterans and individuals with disabilities."

The University makes an active, ongoing effort to inform employees, applicants, and members of the public of its equal opportunity policies.

Job descriptions are reviewed and revised, if necessary, prior to posting to make sure education, experience, skills, etc. are consistent with requirements of the job.

Every three years there is a campus wide voluntary survey to allow faculty and staff to identify as veterans and individuals with disabilities. We will survey the campus March 2026.

We are striving to make the campus more accessible to students and employees with physical impairments. The campus map was made interactive in 2019 and continues to be updated as improvements are made. The map shows accessible entrances, restrooms, lactation spaces, parking, and elevators. In 2015 a hearing loop system was installed in Fisher 135 which is our largest classroom and is also used for campus events. IT Media Technology Services is continually researching options and upgrading learning environments to make them more accessible. If an accessibility need arises that is not already in place, they will work with instructors to make the environment accessible for them and their students.

Michigan Tech has an online Barrier Report for reporting barriers such as an inoperative elevator, blocked access ramps, water or ice accumulations, or inappropriate use of designated accessible parking space, etc.

Social and recreational activities are open to all employees and are attended by all interested employees, including veterans and individuals with disabilities.

Veterans Day tributes are held annually to pay tribute to the men and women who have served and will serve in the armed forces.

Internal Dissemination of the Policy

Michigan Technological University's policy on equal opportunity is printed in the Board of Trustees Policy Manual. The policy is available to all employees through its publication on the University's web site.

The union contract covering the bargaining unit employees contains a statement recognizing the equal employment opportunity/affirmative action commitment of the University.

Michigan Tech has developed internal communication to engage in affirmative action efforts to employ qualified veterans and qualified individuals with disabilities to foster understanding, acceptance, and support among the facility's management, supervisory and all other employees.

Management and supervisory personnel are advised of the policy.

The policy is available to all employees through its publication on the University's website.

The daily publication, Tech Today, contains the same statement in the job opening section throughout the year.

All new employees are given notice of the Equal Employment, Prohibition of Discrimination or Harassment, and Discrimination Based on Sex Policy during orientation.

Stationery and publications of the University include the statement that "Michigan Technological University is an Equal Opportunity Educational Institution/Equal Opportunity Employer that provides equal opportunity for all, including protected veterans and individuals with disabilities."

The University indicates that it is an EEO employer in all newspaper and digital advertisements and required EEO signs are posted on appropriate bulletin boards and on the University's website.

Articles of accomplishments of all employees will be recognized in University publications.

EEO posters are displayed in accessible areas on campuses throughout the University and on the University's website. Posters include the "Know Your Rights" and "Pay Transparency" which identify nondiscrimination laws covering veterans and persons with disabilities.

The University universal footer has links to the Equal Opportunity website, Accessible Technology website, and Title IX. This footer shows up on every website managed through the Omni content management system (CMS).

Audit and Reporting Systems

The following personnel activities are reviewed to ensure non-discrimination and equal employment opportunity for all individuals without regard to veteran status.

- Recruitment, advertising, and job application procedures
- Implementation of employment practices such as: hiring, promotion, tenure, and layoff
- Rates of pay or other compensation
- Job assignments, classifications, descriptions
- Implementation of reasonable accommodation procedures and policies
- Awarding sick leave, leaves of absence and other leave policies
- Any other term, condition or privilege of employment

Responsibility for Implementation

Overall responsibility for affirmative action has been assigned to the Equal Opportunity Officer.

1. Development of policy statements, personnel policies and procedures, internal and external communication of the policy, and monitoring the effectiveness of these actions.
2. Assuring that management is aware of its responsibility to make reasonable efforts to provide a work environment free of bias and to prevent harassment of protected veterans and individuals with disabilities.
3. Assist supervisors and other employees in the identification of problem areas, formulate solutions, and establish departmental goals and objectives.
4. As authorized, assist the University in its dealings with enforcement agencies.
5. Serve as liaison between the University and organizations concerned with and involved in employment opportunities for protected veterans.
6. Keep management informed on current developments in the employment of protected veterans.
7. Regularly communicate with supervisors and employees to assure that the University's policies are being followed.
8. Review the affirmative action efforts in hiring to assure that protected veterans are given full opportunity for transfers and promotions.

Training

All staff who participate on search committees must complete training. Staff Search Committee Training consists of five parts:

- Part One: Bias in the Hiring Process – This training explains some of the most common hiring biases. This will help you recognize and acknowledge your own biases so that you can identify them when making hiring decisions. Recognizing your own biases will prevent you from making hiring decisions based upon biased viewpoints.
- Part Two: Staff Hiring Process Important Information – This section details information that is important not only to the search committee but also to anyone in a department who may play a role in the hiring process during any step along the way.
- Part Three: Search Committees - Part 3 discusses the search committee's responsibilities, the composition of the committee, and the roles of all committee members.

- Part Four: Effective Interviews: - The hiring process involves identifying, interviewing, and selecting candidates. This course covers the elements of effective interviews, beginning with pre-interview preparation through wrapping up the interview and reference checks. It will explain what to do, and what to avoid, during the interview to help you find the right candidate for your position.
- Part Five: Legal Aspects - Legal Aspects covers best practices for meeting legal and university policy obligations in Staff Hiring. This course offers guidelines for participating in a just and respectful staff search process that is accessible to all individuals and free from discrimination.

All faculty who participate on search committees must complete training. Diversity Literacy Training consists of a three-week asynchronous online course in a Michigan Tech learning management system called Canvas that builds literacy in recognizing unconscious bias, and culminates with a one-week seminar on the legal aspects of fair and equitable hiring practices.

In addition to the training above, the Legal Aspects Review for Search Committees course must be completed each time a staff or faculty member serves on a search committee, but not more than annually.

All new regular full time and part time employees view an online presentation explaining and providing resources for Equal Employment Compliance, Prohibition of Discrimination, Harassment and Retaliation, Employee Disability Accommodations, and Title IX Sexual Harassment Policy during new employee orientation.

New short term/casual/seasonal (temporary) employees receive an email detailing the university expectations regarding professional behavior and employee responsibilities. Links to the Employee Code of Conduct, Complaint Procedures, and Title IX are included.

Awareness and training - In an effort to reduce the risk of gender discrimination and sexual misconduct such as sexual harassment and sexual violence, including the crimes of rape, sexual assault, stalking, dating violence, and domestic violence, occurring among students and employees, Michigan Tech utilizes a range of campaigns, strategies, and initiatives to promote awareness, education, risk reduction, and prevention programming and training. This includes:

- All current regular full time and part time employees must complete a yearly refresher course on Title IX.
- Training is required for all incoming new first-year students, transfer students, and graduate students. Training occurs during new student orientation and throughout an incoming student's first semester.
- Beginning Fall 2022, all GTAs and GTIs will be required to complete annual online training. In addition to understanding the legal definitions of sexual harassment, it includes practice identifying signs that someone may be experiencing sexual violence, relationship abuse, or violence and how to respond in an effective and supportive manner.

All webpage Content Management System (CMS) users must complete web accessibility training before gaining access to edit Michigan Tech website content.

Benchmarks for Hiring

Michigan Tech has chosen to adopt OFCCP's current 5.2% hiring benchmark, effective March 30, 2024, for Protected Veterans as opposed to calculating our own percentage goal.

AFFIRMATIVE ACTION INVITATION TO VETERANS

Michigan Technological University is a Government contractor subject to the Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended by the Jobs for Veterans Act of 2002, 38 U.S.C. 4212 (VEVRAA), which requires Government contractors to take affirmative action to employ and advance in employment:

- (1) disabled veterans;
- (2) recently separated veterans;
- (3) active duty wartime or campaign badge veterans; and
- (4) Armed Forces service medal veterans.

If you are a covered veteran and would like to be considered under this affirmative action program, please contact Equal Opportunity Compliance and Title IX at 487-3310 or ecompliance@mtu.edu. This information is voluntary and may be made immediately and/or at any time in the future. Information obtained shall be kept confidential, except that

- (1) the hiring supervisor may be informed to assure consideration for employment under this plan,
- (2) supervisors and managers may be informed regarding restrictions on work or duties of disabled veterans and regarding necessary accommodations,
- (3) first aid personnel may be informed, when and to the extent appropriate, if the condition might require emergency treatment, and
- (4) government officials investigating compliance with the act shall be informed.

The Affirmative Action Program for Michigan Technological University is available for inspection by all employees or applicants by appointment, during normal working hours. The University has developed an internal procedure to consider complaints of veterans covered by this plan. Persons who believe they have been discriminated against because of veteran's status, or who wish to inspect the Affirmative Action Program should contact Equal Opportunity Compliance and Title IX at 906-487-3310 or email ecompliance@mtu.edu.

A "disabled veteran" is one of the following:

- a veteran of the U.S. military, ground, naval or air service who is entitled to compensation (or who but for the receipt of military retired pay would be entitled to compensation) under laws administered by the Secretary of Veterans Affairs; or
- a person who was discharged or released from active duty because of a service-connected disability.

A "recently separated veteran" means any veteran during the three-year period beginning on the date of such veteran's discharge or release from active duty in the U.S. military, ground, naval, or air service.

An "active duty wartime or campaign badge veteran" means a veteran who served on active duty in the U.S. military, ground, naval or air service during a war, or in a campaign or expedition for which a campaign badge has been authorized under the laws administered by the Department of Defense.

An "Armed forces service medal veteran" means a veteran who, while serving on active duty in the U.S. military, ground, naval or air service, participated in a United States military operation for which an Armed Forces service medal was awarded pursuant to Executive Order 12985.

Protected veterans may have additional rights under USERRA - the Uniformed Services Employment and Reemployment Rights Act. In particular, if you were absent from employment in order to perform service in the uniformed service, you may be entitled to be reemployed by your employer in the position you would have obtained with reasonable certainty if not for the absence due to service. For more information, call the U.S. Department of Labor's Veterans Employment and Training Service (VETS), toll-free, at 1-866-4-USA-DOL.

This notice does not constitute a term or provision of any contract of employment or implied contract of employment.