

MINUTES OF THE FORMAL SESSION OF THE BOARD OF TRUSTEES OF MICHIGAN TECHNOLOGICAL UNIVERSITY held pursuant to due call in Ballroom B of the Memorial Union Building on the campus of Michigan Technological University in the City of Houghton, Michigan at nine o'clock on the morning of October 10, 2025.

The Board of Trustees of Michigan Technological University met in formal session at the University's campus at Michigan Technological University in the City of Houghton, State of Michigan, at 9:00 a.m., on the 10th day of October, in Ballroom B of the Memorial Union Building. The place, hour, and date are duly established and duly published for the holding of such a meeting.

### **I. CALL TO ORDER**

The meeting was called to order by Chair, J.E. Jipping, and a quorum was declared present.

### **II. ROLL CALL**

The following members of the Board of Trustees were present:

A.R. Dickson (via phone)  
J.E. Jipping, Chair  
M. D. Johnson  
J. C. Littmann (via phone)  
S. M. Tomaszewski  
S.D. Wayne  
M.Q. Wells  
R. J. Koubek, ex officio

Not present was J.U. Bacon, Board member

The following officers were present:

S.H. Schulte, Secretary  
C.R. Rodriguez, Treasurer

Also present during part or all the session were: Andrew Barnard, Laura Bulleit, Wayne Gersie, John Lehman, William Kordenbrock, William Roberts, Carlos Rodriguez, Andrew Storer, and various members of the faculty, administrative staff, student body, press, and public.

Where item numbers are used, they refer to corresponding item numbers in the agenda, in the hands of the Board members.

### **III. CONFIRMATION OF AGENDA**

It was moved by S. Wayne, supported by M. Johnson, and passed by voice vote without dissent, that the agenda of the formal session of October 10, 2025, as distributed to the Board of Trustees, be approved.

#### **IV. OPENING REMARKS**

##### **A. Chair's Comments**

Good morning, everyone, and welcome to the October formal session of the Michigan Technological University Board of Trustees.

It is wonderful to be back in Houghton. While the air is getting crisper, the energy on campus is warmer than ever. It's truly inspiring to see the full life of the University resume, with our students and faculty back on campus and working hard—diving into research, engaging in our rigorous classes (because although everything may be a little harder up here, it's also better), and contributing to the vibrant spirit of the Copper Country. We appreciate the dedication of everyone who makes this fall semester such a success.

Before I dive into our campus updates, I want to take a moment to express our gratitude to the state legislature and the Governor for finalizing the state budget. We are thankful for the continued investment in higher education. Relatedly, for those observing that a few of our Trustees are attending remotely this morning, I want to assure everyone that the remote attendance of a couple of our trustees has nothing to do with government shutdowns. On a related note, we offer our heartfelt congratulations to our colleague, Trustee Bacon, on the release of his new book, *The Gales of November: The Untold Story of the Edmund Fitzgerald*, which was just released on Tuesday of this week. We are so proud to have such a dedicated scholar and author on our Board.

Earlier this morning, we had the pleasure of joining some of our leading scholar students for breakfast. I must say, they are an exceptionally bright, insightful, and fun group. Listening to their passion for their studies and their hopes for the future, I'm more convinced than ever that we have plenty of candidates who will be ready to sit in our seats thirty (30) years from now.

Speaking of success, I want to take a moment to congratulate Head Hockey Coach Bill Muckalt and the entire Huskies Men's Ice Hockey team. Their opening weekend included a significant victory on the road against Minnesota. Coach Muckalt, that 5-3 win over the Gophers was your first at the helm of the Huskies, and I know I speak for the entire Board when I say we wholeheartedly agree—it was indeed a quality win. We are incredibly proud of the team's determination and grit, and we look forward to many more great victories under your leadership this season. Go Huskies!

With that, I turn it over to President Koubek for his opening comments.

##### **B. President's Comments**

Chair, Members of the Board, and audience members. It's my pleasure to welcome you this morning. The fall semester has been a busy one at Michigan Tech Move-In was a success.

This year's fall career fair was incredibly well attended, thank you Cody, with over 357 employers on campus.

Our student athletes are playing well -- with football having an impressive 4-1 record, the women's volleyball team is on a four-game winning streak, and our hockey team started the season strong with a win against Minnesota this past weekend.

And today, we will officially cut the ribbon on the new East Hall. Today's milestone represents Michigan Tech's ongoing commitment to student success through innovative design, commitment to collaborative spaces, and dedication to sustainability.

It also encapsulates the notion that student success is at the heart of everything we do.

It's one thing to say this, but it's hard to argue with the facts.

- 88.3 percent of the students who started as freshmen last year returned this fall.
- Michigan Tech is 12th in the country for its impact on graduates' salaries.
- This year's entering class is one of the most academically qualified Michigan Tech has ever seen, and by sheer numbers, it is the third largest since 1983.

And, while these statistics are impressive, the stories of our students' success are what validate our mission. For example, Mechanical Engineering students Sophie Bollin and Jared Ott led Michigan Tech's Clean Snowmobile Team to first place in the 2025 SAE International competition. "I am beyond proud of the team and the hard work they've put in over the last year," said Bollin. Ott added, "This team gave me the opportunity to further my career, learn how to manage a project, and grow as a leader."

Noah Holland, a cybersecurity major, ranked fourth nationally in the National Cyber League from among more than 10,000 individuals from over 500 colleges across the country. He now leads Michigan Tech's Red Team, which continues to be consistently ranked among the top collegiate cybersecurity groups.

And Civil engineering student Connor Tokie helped Michigan Tech's Steel Bridge Team earn second place nationally in 2025, also taking first in lightness and efficiency. Tokie also led event planning, welcoming more than 400 competitors from 14 Midwest universities to Tech's campus for the Eastern Great Lakes Regional Symposium.

Congratulations to these students and their mentors, advisors, faculty members, and staff who have supported them along the way.

It is indeed an exciting time to be here at Michigan Tech. I have the utmost confidence in our future, and I appreciate your continued support of our programs and students.

## V. PUBLIC COMMENT PERIOD

Gabriel Ahrendt, Youth for Climate Action, spoke about the current climate in higher education, as well as fossil fuel divestment related to climate change.

Sarah Green, Emerita Professor, spoke about the *Compact for Academic Excellence in Higher Education* requested by the Federal Government. She also spoke about vulnerability of

international students, staff, and faculty related to Immigration and Customs Enforcement.

Violet Schroeder – A current student, came to talk about the University protecting students related to potential Immigration and Customs Enforcement presence on campus.

Emily Shaw – Michigan Tech Alumni, spoke about community engagement, specifically rural communities.

## **VI. COMMITTEE REPORTS**

### **A. Academic Affairs Committee**

Matt Johnson, Committee Member

Thank you to the public speakers.

The Committee has met once since the last board meeting. During this meeting, the Committee discussed the Essential Education curriculum, which has had a relatively smooth roll out, this Fall.

The Committee also had a deeper conversation about math scores from high school seniors, applying to Michigan Tech. The question was raised; can we use those math scores to help place the students at the proper level. Given the example, Calculus in high school is different than Calculus in college. An idea of receiving the math scores earlier will assist in placing students at their proper level of math education and will help the students' outcomes in the future.

Next, the Committee discussed retention rates with the student success council, which identifies barriers to success and looks for ways to help remove those barriers, here at Michigan Tech.

The Committee received updates from USG, GSG, and the University Senate. The President of USG, Ford Schoonover, mentioned the new audit review system is much more user friendly and he has received positive feedback from students.

Finally, Tech Forward 2.0 continues with a lot of work happening behind the scenes, and the Committee and Board look forward to receiving updates at the Board retreat in February.

### **B. Audit and Finance Committee**

Steve Tomaszewski, Committee Member

The full Committee has met once since the last Board meeting. They had a couple meetings with staff in between to plan out the agenda, work on the financial reporting cadence for the future and dig into several special topics.

Financial performance continues to be positive overall. Operating margins remain tight, with investment returns at the University and at the Tech Fund accounting for most of the improvement in our consolidated net position.

The Committee reviewed the FY25 financial results and discussed the draft FY25 audit report with the University's external audit firm. The committee was updated on the financial outlook for FY26, including fall enrollment and tuition.

Finally, the Committee was updated on key parameters impacting the projection for FY27.

Steve Tomaszewski expressed his thanks to the financial team and also under the consultation of the Audit and Finance Committee Chair, Jeff Littmann, who does a wonderful job inspiring diverse thought and how we approach things.

### **C. Leadership Committee**

Monique Wells, Committee Chair

The Committee met once since the last Board meeting. During this meeting, they received an update from President Koubek on the FY25-26 presidential initiatives. The work is proceeding according to plan with specific focus on building the skill set for R1. This is a tremendous body of work including the Tech Forward 2.0, involving strategic planning, visioning, and implementation for the future of Michigan Tech.

## **VII. CONSENT AGENDA**

It was moved by S. Wayne, supported by M. Wells, and passed by voice vote without dissent, that the Board of Trustees approve and adopt the items contained in the Consent Agenda.

- A. Approval of Minutes
- B. Degrees In Course



**Michigan  
Technological  
University**

*Registrar's Office*

**MEMORANDUM**

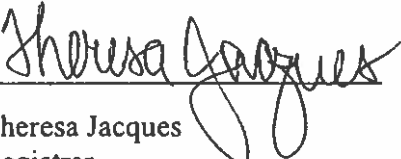
**To:** Dr Richard J Koubek  
Office of the President

**From:** Theresa Jacques  
Registrar's Office

**Date:** 9/19/2025

**Subject:** Candidates for Degree – Conferral Term 202505

The attached list of candidates for degrees, beginning with Lynn Marie Roberts and ending with Negar Aghaei is submitted for the granting of the appropriate degrees by the Board of Trustees. I certify that these candidates meet all requirements for their respective degrees and that the names have been submitted to and have received the approval of the faculty from their major department.

  
Theresa Jacques  
Registrar

TJ/kg

# Michigan Technological University

## Degrees Awarded for Conferral Term 202505

Michigan Technological University Registrar's Office September 19, 2025

### Associate of Arts in Humanities

- Lynn Marie Roberts

### Bachelor of Arts in Sound Design

- Bella Lain Dimiceli - Cum Laude

### Bachelor of Science in Anthropology

- Julianna Rose Bartoszek - Magna Cum Laude

### Bachelor of Science in Applied Ecology and Environmental Sciences

- Jordan Gregory Bussey
- Carter Jon Honsbruch

### Bachelor of Science in Applied Geophysics

- Samuel James Jensen - Cum Laude

### Bachelor of Science in Audio Production and Technology

- Aidan William Sanders

### Bachelor of Science in Biological Sciences

- Mackenzie Rosella Phillips

### Bachelor of Science in Biomedical Engineering

- Isabella Sophie Brennan
- Olivia R Capelle - Magna Cum Laude
- Joshua W Moore

### Bachelor of Science in Chemical Engineering

- Adam Patrick Cronin
- Bryce Michael Doering
- Dominick John Heston
- Stefan Skye RhodeHumphries

### Bachelor of Science in Chemistry

- Meredith Seungyeon Paik - Magna Cum Laude

### Bachelor of Science in Civil Engineering

- Clare M Baker - Cum Laude
- John E Decator
- Owen Abraham Green
- Maxwell N Hazen

- Hayden J Huckins - Cum Laude\*
- Kimberly Ann Mendros Lopez
- Miles Lynn Stevenson - Cum Laude
- Adam D Wesolowski

#### **Bachelor of Science in Computer Engineering**

- Roman A Cherneta
- Luke A Dulac - Cum Laude
- Robert Daniel Sirkle

#### **Bachelor of Science in Computer Network and System Administration**

- Austin M Novakowski

#### **Bachelor of Science in Computer Science**

- Lillian Ione Aitkens
- Wade Alice Canavan
- Mason Wesley Clark
- Casen Ballard Cole
- Jeremiah James DeHaan
- Lars Chester Erkkila
- Kelby J Gingerich
- Brett Carl Halonen
- Ethan Garrett Kofsky
- Micah David Kramer
- Chia Chieh Lin
- Joshua Pearlman
- Jacob A Suiter
- Ryan James Szymanski
- Michael Lorin Terry
- Collin Roy Thompson - Cum Laude
- Caleb Anthony Werdon
- Samuel N Wright

#### **Bachelor of Science in Construction Management**

- Rachel R Weyenberg

#### **Bachelor of Science in Cybersecurity**

- Jacob Robert Hawley - Cum Laude

#### **Bachelor of Science in Electrical Engineering**

- Simon Christopher Cauley
- Johnathan Pilar Hernandez
- Logan Edward Kelly

- Genevieve Elise Myers - Summa Cum Laude
- Brandon Anthony Makanalani O'Brien
- Steven John Prudhomme
- Nathan Andrew Samluk
- Gina Severance - Summa Cum Laude
- Brennan Jonathon Conrad Vrba\*

**Bachelor of Science in Electrical Engineering Technology**

- Connor S Hindenach

**Bachelor of Science in Exercise Science**

- Samuel James Peterman

**Bachelor of Science in Forestry**

- Ryan F Leone - Cum Laude

**Bachelor of Science in Geological Engineering**

- Rebecca Jean Cuthbertson
- Hazel E McGovern

**Bachelor of Science in Geology**

- Evelyn May Devine
- Ezekiel Dean Martin - Cum Laude
- Konraad M VanDyke - Cum Laude

**Bachelor of Science in Marketing**

- Charles Jeffrey Buckmaster

**Bachelor of Science in Materials Science and Engineering**

- Matthew R Johnson - Summa Cum Laude\*

**Bachelor of Science in Mathematics**

- Griffin D Wick

**Bachelor of Science in Mechanical Engineering**

- Rachel E Cole - Summa Cum Laude\*
- Trevor Mathew Denstaedt
- Reece Landon Frydrychowicz
- Christian Patrick Harrison
- Mason Richard Krause
- Gaven Emmett Marino
- Ryley Annah Mullin - Cum Laude
- Talia Mariah Olson - Magna Cum Laude\*
- Joshua Charles Prall-Stankewitz

**Bachelor of Science in Mechanical Engineering Technology**

- Keegan Calhoun McInerney

**Bachelor of Science in Mechatronics**

- Andrew Xavier Brodowski

**Bachelor of Science in Natural Resources Management**

- Gavin M Christl

**Bachelor of Science in Psychology**

- Samantha J Heikkinen
- Cali Stacy Lee St George
- Caycee Lynn Westrich

**Bachelor of Science in Robotics Engineering**

- Ryan C Verbrugge

**Bachelor of Science in Social Sciences**

- Brendan Paul Leddy - Cum Laude
- Lynn Marie Roberts

**Bachelor of Science in Software Engineering**

- Matthew Joseph Cronin
- Anthony Gerard Martin

**Bachelor of Science in Sports and Fitness Management**

- Devin J Schmitz

**Bachelor of Science in Statistics**

- Gabriel Roberto Baquerizo

**Bachelor of Science in Wildlife Ecology and Conservation**

- Olivia Ruthann Ebens - Magna Cum Laude
- George W Hambleton
- Grant J. MacDonald

**Doctor of Philosophy in Applied Cognitive Science and Human Factors**

- Catherine Loretta Tislar

**Doctor of Philosophy in Applied Physics**

- Jeffrey Scott Kabel

**Doctor of Philosophy in Biochemistry and Molecular Biology**

- Yogita Marotrao Warkhade

**Doctor of Philosophy in Biomedical Engineering**

- Kan Wang

**Doctor of Philosophy in Chemical Engineering**

- Palas Kamlakar Borkar
- Seth Allan Kriz
- Hunter Thomas Stoddard

**Doctor of Philosophy in Chemistry**

- Dilka Nishadini Liyana Arachchige

**Doctor of Philosophy in Civil Engineering**

- Oluwatosin Oluyemisi Ayo
- Jessica Lynn LaReaux
- Kai Xin

**Doctor of Philosophy in Computer Science**

- Yifu Deng
- Fan Ding

**Doctor of Philosophy in Engineering - Environmental Engineering**

- Kenneth Larsen

**Doctor of Philosophy in Environmental and Energy Policy**

- Aritra Chakrabarty

**Doctor of Philosophy in Forest Science**

- Eileen Clancy Reeves

**Doctor of Philosophy in Integrative Physiology**

- Ashley Lynn Hawke

**Doctor of Philosophy in Materials Science and Engineering**

- Austin Mathias DePottey

**Doctor of Philosophy in Mechanical Engineering - Engineering Mechanics**

- Alexander Bruce Czarniecki
- Jody J Hand
- Khatereh Kashmari
- Aman Poovalappil

**Doctor of Philosophy in Mining Engineering**

- Abid Ali Khan Danish

**Doctor of Philosophy in Statistics**

- Md Mutasim Billah
- Megh Raj Subedi

**Master of Business Administr. in Business Administration**

- Benjamin Lee Bekemeier
- Isaac Loren Kinne
- Daniel Jeffery Lesko
- Brian Lynch

**Master of Engineering Mgmt in Engineering Management**

- Madison Jo Block

**Master of Forestry in Forestry**

- Ethan Alexander Gerds
- Andrew Ryan Nelson

**Master of Geographic Info Sci in Geographic Information Science**

- Jonathan Richard Baker
- Sierra Sadie Rosten

**Master of Science in Accounting and Analytics**

- Priscilla Asabere Adu
- Christopher U Berard
- Ali Mahdi Danish Syed

**Master of Science in Applied Cognitive Science and Human Factors**

- Melanie Patricia Frias Veras

**Master of Science in Applied Ecology**

- Katherine Ann Brouwer
- Jacqueline Elise Suits

**Master of Science in Applied Physics**

- Daniel Robert Koshar

**Master of Science in Applied Statistics**

- Hayley Elizabeth Lyons

**Master of Science in Biological Sciences**

- Abbigail Jeanne Blackwell

**Master of Science in Biomedical Engineering**

- Samuel Edward Haarman

**Master of Science in Chemical Engineering**

- Hannah Peterson

**Master of Science in Chemistry**

- Peter Agyemang

**Master of Science in Civil Engineering**

- Can Erdem
- Kai Xin

**Master of Science in Computer Science**

- Suruchi Kushwaha
- Joseph Roy Teahen

**Master of Science in Electrical and Computer Engineering**

- Ibrahim Abdul-Salam
- Rachel Elizabeth Nilsen
- Christian Hendrik Vermeulen

**Master of Science in Environmental Engineering**

- Waaseyaaban-nooji'iwe Landgren

**Master of Science in Forest Ecology and Management**

- Seth Walker Davenport
- Courtney Hohnholt

**Master of Science in Geology**

- Yuxi Jin

**Master of Science in Geophysics**

- Bryan Michael-Rundman Lowney

**Master of Science in Industrial Heritage and Archaeology**

- Jill Teresa Muraski

**Master of Science in Integrated Geospatial Technology**

- Alexander Arnold

**Master of Science in Manufacturing Engineering**

- Evan Lee Franzel
- Heather Elainah Mensch

**Master of Science in Materials Science and Engineering**

- Sophia Georgia Brylinski
- Anna Christine Cole

**Master of Science in Mechanical Engineering**

- Allen Basker
- William Andrew Blacketer
- Sophia Rose Bollin
- Venkata Sai Teja Ganti
- Jonathan Khristopher Oleson
- Keegan Michael Ripper
- Chase Alan Shorey

**Master of Science in Mining Engineering**

- Nyasha Michael Mhindu

**Master of Science in Sustainable Communities**

- Negar Aghaei

\* Addendum to Conferral: Degree awarded for term 202501

## BOARD OF TRUSTEES OFF-PAYROLL REPORT (July 1, 2025 to September 13, 2025)

Retirements					
Last	First	Class	Department	Job Title	Most Recent Hire Date

Off Payroll						
Last	First	Class	Department	Job Title	Current Hire	Term Date
Pollard	Joseph	DF	Public Safety & Police Services	Public Safety Officer	10/17/2022	07/02/2025
Goldner	Jonah	AF	McNair Hall Food Service	Food Service Helper	08/19/2024	07/15/2025
Rogers	Shari	AF	Residential Dining	Food Service Helper	08/27/2018	07/15/2025
Radke	Alex	PF	Center for Technology & Training	Technical/IT Support Specialist	10/03/2022	07/17/2025
Liu	Shushu	PF	Chemistry	Lab Manager	03/04/2024	07/18/2025
Redhuis	Dana	PF	Michigan Tech Research Institute (MTRI)	Assistant Researcher, Sci-Geospatial Ecology	12/26/2022	07/18/2025
Maki	Kevin	AF	Facilities Management	Custodian	09/30/2013	07/31/2025
Munn	Charles	AF	Facilities Management	Custodian	12/11/2023	07/31/2025
Sherwood	Jeff	FF	Visual & Performing Arts	Assistant Professor	08/15/2022	07/31/2025
Capelli	Molly	PF	Center for Educational Outreach	Coordinator	04/28/2025	08/01/2025
Colling	Trisha	NF	Biological Sciences	Sequencing Lab Technician	10/17/2022	08/01/2025
Ma	Steven	FC	Mechanical & Aerospace Engineering	Professor of Practice	08/20/2018	08/01/2025
Pour Shahid Saeed Abadi	Parisa	FF	Mechanical & Aerospace Engineering	Assistant Professor	07/01/2017	08/01/2025
McFall	Madeleine	PP	Materials Science and Engineering	Research Engineer	06/24/2024	08/02/2025
Pomerville	Scott	RP	Computer Science	Research Assistant Professor	08/05/2024	08/02/2025
Bryant	John	AF	Facilities Management	Custodian	09/03/2024	08/04/2025
McCoy	Brian	AF	Wadsworth Hall Food Service	Food Service Helper	03/31/2025	08/06/2025
Southerland	Brian	AF	Wadsworth Hall Food Service	Food Service Helper	08/14/2022	08/06/2025
Eles	Sarah	AF	Facilities Management	Custodian	10/04/2021	08/07/2025
Gross	Robert	PF	University Marketing & Communications	Graphic Design Specialist	03/07/2022	08/08/2025

## BOARD OF TRUSTEES OFF-PAYROLL REPORT (July 1, 2025 to September 13, 2025)

Hou	Pei	RP	Geological & Mining Engineering & Sciences	Research Assistant Professor	07/15/2024	08/08/2025
Heiden	Patricia	FF	Chemistry	Professor	08/29/1994	08/10/2025
Foltz	Karen	UF	Sponsored Programs Office	Senior Administrative Aide	12/06/1999	08/12/2025
Fisher	Carli	PF	Enrollment Management	Assistant Director, Enrollment Communication	12/14/2020	08/14/2025
Techtmann	Stephen	FF	Biological Sciences	Associate Professor	08/17/2015	08/15/2025
Ahola	Connie	AP	Wadsworth Hall Food Service	Food Service Helper	07/22/2024	08/16/2026
Huang	Kaiwu	RF	Chemical Engineering	Research Assistant Professor	08/07/2023	08/17/2025
Singh	Hardeep	UF	Psychology & Human Factors	Administrative Aide	01/06/2025	08/17/2025
Wang	Xiaojie	RF	Physics	Research Assistant Professor	02/01/2021	08/17/2025
Nakkula	Ashley	AF	Facilities Management	Custodian	08/18/2025	08/20/2025
Mitchell	Jean	AF	McNair Hall Food Service	Food Service Helper	08/07/2023	08/22/2025
Nelson	Sean	AF	Wadsworth Hall Food Service	Cook Helper	08/05/2024	08/22/2025
Barr	Nancy	PF	Associate Provost for Undergrad Education	Assess & Writing Support Specialist	02/23/2024	08/30/2025

### VII-D. PROPOSED 2026 MEETING DATES The following dates are presented for approval

**Retreat**

- Wednesday, February 25, 2026 (half day)
- Thursday, February 26, 2026

**Formal Session**

- Friday, February 27, 2026
- Friday, April 24, 2026
- Thursday, July 30, 2026
- Friday, October 2, 2026
- Friday, December 18, 2026

**RECOMMENDATION:** That the Board of Trustees approves the 2026 meeting dates as presented.

E. Funding Productivity Report

**Michigan Technological University  
Michigan Tech Fund  
Fundraising Productivity Report**

Fiscal Year 2026 through 8/31/2025

Source	FY 2026			FY 2025		
	YTD Total	FY Goal	% of Goal	YTD Total	FY Goal	% of Goal
<i>Individual Giving</i>	\$13,733,784	23.18	59%	\$4,719,522	22.61	21%
Corporate Giving	\$453,824	2.62	17%	\$385,728	2.56	15%
Foundation & Other Org Giving	\$132,700	5.13	3%	\$162,931	5.00	3%
Corporate Sponsored Research	\$1,985,561	14.09	14%	\$1,858,463	13.75	14%
<b>FUNDRAISING TOTAL</b>	<b>\$16,305,869</b>	<b>45.02</b>	<b>36%</b>	<b>\$7,126,644</b>	<b>43.92</b>	<b>16%</b>

## **VIII. ACTION AND DISCUSSION ITEMS**

### **A. Emerita Rank**

**RECOMMENDATION:** It is recommended that the Board of Trustees approves the request to name Dr. Patricia Heiden Professor Emerita in the Department of Chemistry.

It was moved by S. Tomaszewski, supported by M. Johnson, and passed by voice vote without dissent, that the Board of Trustees approves the following emerita appointment:

1. Dr. Patricia Heiden, Professor Emerita, Department of Chemistry

### **B. Resolution to Accept the FY25 Audited Financial Statements**

Plante & Moran, PLLC has provided audit services and presented their opinion regarding the 2025 Financial Report for Michigan Technological University.

External Auditor, Brian Greko, Plante Moran:

Plante Moran has issued a clean, unmodified opinion, which is the highest level of assurance they offer as part of the audit process. There were no issues with procedures, processes, or internal controls and full cooperation was given during the audit process

**RECOMMENDATION:** That the Board of Trustees accepts the FY2025 audited financial statements, contained in the 2025 Financial Report, for the year ended June 30, 2025 as presented.

It was moved by M. Wells, supported by M. Johnson, and passed by voice vote without dissent, that the Board of Trustees approves the audited financial statements.

### **C. Five-Year Capital Outlay Plan and Request**

**RECOMMENDATION:** That the Board of Trustees approves the FY27 Five-Year State Capital Outlay Plan and FY27 Capital Project Request to be submitted to the State of Michigan.

It was moved by S. Tomaszewski, supported by M. Johnson, and passed by voice vote without dissent, that the Board of Trustees approves the Five-Year Capital Outlay Plan.

**VIII-C. FY27 FIVE-YEAR STATE CAPITAL OUTLAY PLAN AND REQUEST**

The FY27 Five-Year State Capital Outlay Plan and Request is required to be submitted to the State of Michigan this fall with Board of Trustees approval and is included herein.

**RECOMMENDATION:** That the Board of Trustees approves the FY27 Five-Year State Capital Outlay Plan and FY27 Capital Project Request to be submitted to the State of Michigan.

FY27 Five-Year State Capital Outlay Plan							
Rank	Project Name	Gross Sq. Ft. New	Gross Sq. Ft. Renovated	Total Project Costs (000's)	State Funds (000's)	Est. Const. Univ. Funds (000's)	FY Start/ FY End
1	Center for Convergence and Innovation (CCI)	70,000	0	56,000	30,000	26,000	2026/2030

**Description**

**1. Center for Convergence and Innovation:** The Center for Convergence and Innovation (CCI) will help position Michigan’s economy as a leader in digital transformation through cutting-edge research, workforce development, and strategic partnerships. The CCI aligns closely with Michigan’s “Sixty by 30” and economic prosperity goals by supporting innovations in computing, connectivity, sensorization, and business in this new age of digital transformation fueled in part by the rapid advances in artificial intelligence. In its 2025 report, Hanover research (hanoverresearch.com) reported that six of the top ten fastest growing occupations will be Data scientist (36%), Information security analyst (32.7%), Computer & information research scientist (25.7%), Operations research analyst (23%), Actuary (21.9%), Financial examiner (20.9%) and Logistician (19.3%). Supporting this growth, five of the top ten bachelors degree programs are System, networking, & LAN/WAN mgmt (32.6%), Intelligence (22.2%), Econometrics & Quantitative Economics (18%), Computer programming (15.3%), and Computer & information systems security (16.1%). Each of these increases in demand will be addressed in the CCI building. Within Michigan, the Michigan Bureau of Labor, the state expects an 11.3 percent increase for computer and mathematical operations, a 3.6 percent increase in workforce demand for business and financial operations, a 4.5 percent increase for management — cumulatively generating over 36,980 projected new jobs by 2032.

Michigan Tech’s College of Computing was the first of its kind in Michigan, and enrollment has grown considerably in the past five years and with increased focus on Artificial Intelligence (AI) the college expects to see continued growth. Michigan Tech’s Center for Artificial Intelligence is a hub for departments, colleges, industry partners, community organizations, and other stakeholders to catalyze interdisciplinary AI research initiatives. The Center for AI includes 30 faculty and \$12.8 million in research projects since the start of FY22, working on fundamental advances in AI and cross-cutting research in areas including transportation, materials design, health informatics, and climate resiliency. The center is also committed to preparing a new generation of AI professionals by offering cutting-edge educational programs and professional development activities to promote ethical and trustworthy development and usage of AI. The College has also been a key player in developing the Institute of Computing and Cybersystems (ICC), a research institute that forms an umbrella for the growing research activity in these areas. The ICC had \$3.1M in research expenditures in FY25. The College of Computing had FY25 research awards totaling \$4.4M and \$7.4M in research expenditures. Nationally, Michigan Tech is now in the top-100 for computer and information science research expenditures in the most recent NSF-HERD rankings for FY22, a rise in the rankings from 150th when the college was formed. In addition, enrollment in Michigan Tech’s College of Business has grown 38% in the last five years. Taken together, the two colleges account for a large percentage of MTU’s growth in the last five years. Congruent with the state’s long-term economic transformation, this project will provide a place for existing computing, data science, computing and business programs to converge to spur new degree programs, entrepreneurial projects, outreach to businesses and

communities, increased industry and government funding for research, and the development of a highly agile workforce prepared to implement digital transformation solutions throughout Michigan. Students and employees from the College of Computing and College of Business will be commingled to promote cross-disciplinary collaboration, innovation, and entrepreneurship. The design of the building will intentionally promote connections among faculty and students across colleges. Reconfigurable spaces and theme-based shared digital lab facilities will be spread throughout. These facilities will include convergence centers of excellence (cybersecurity, data science, health informatics, fintech, business analytics, and tech-based entrepreneurship); active-learning, computer-learning, and online-learning classrooms; flexible collaboration spaces open to all; student learning centers; open-access conference rooms; a reconfigurable digital makerspace; and an entrepreneurship training hall. In addition to meeting Michigan Tech's convergence needs, this building will facilitate continued aggressive growth in areas that will help Michigan reach our goal of talent retention/attraction. The estimated investment of \$56,000,000 will allow Michigan Tech's College of Computing and College of Business to realize their combined potential and ensure Michigan's future economic prosperity.

#### **VIII-D. RENAMING THE ADVANCED TECHNOLOGY DEVELOPMENT COMPLEX (ATDC) TO THE MICHIGAN TECH ALUMNI CENTER**

The renaming of Michigan Tech facilities occurs at the discretion of the Board of Trustees, in accordance with Board Policy 12.1. At this time, the use of the Advanced Technology Development Complex, also known as the ATDC, has evolved. The advanced technology development work continues at Michigan Tech within our research institutes and other places on main campus. We are excited to announce that the ATDC building is becoming the new, central home for the Office of Advancement and Alumni Relations. Consistent with that change in purpose, we propose renaming the building the Michigan Tech Alumni Center.

**RECOMMENDATION:** That the Board of Trustees approves the renaming of the Advanced Technology Development Complex to the Michigan Tech Alumni Center.

It was moved by M. Wells, supported by S. Wayne, and passed by voice vote without dissent, that the Board of Trustees approves the renaming of the Advanced Technology Development Complex to Michigan Tech Alumni Center.

**IX. REPORTS (presentations provided in agenda)**

- A. Michigan Tech's Innovation in Industry 5.0**  
Vinh Nguyen, Assistant Professor, Mechanical and Aerospace Engineering
- B. Recruiting and Enrollment Report**  
John Lehman, Vice President for University Relations and Enrollment
- C. Undergraduate Student Government**  
Ford Schoonover, President
- D. Graduate Student Government**  
Lauren Sprague, President
- E. University Senate**  
Robert Hutchinson, President

**X. INFORMATIONAL ITEMS (documents provided in agenda)**

- A. Analysis of Investments**
- B. Sponsored Programs**
- C. Advancement & Alumni Relations**
- D. Media Coverage**
- E. Employee Safety Statistics**
- F. Disposal of Surplus Property**

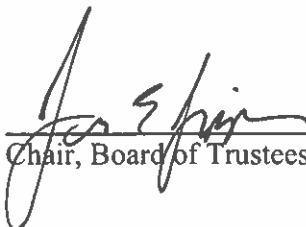
**XI. Other Business**

**XII. Date for Next Formal Meeting: December 12, 2025**

**XIII. Adjourn**

It was moved by M. Wells, supported by M. Johnson, and passed by voice vote without dissent, that the Board of Trustees adjourn the meeting.

  
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Secretary to the Board of Trustees

  
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Chair, Board of Trustees

