CAMPUS FORUM

March 2, 2010
Vision for 2035:

World Class Research University
Strategic Plan

• Approved by Board of Control on July 16, 2009

✔ Major Goals Remain Same
  ➢ People
  ➢ Distinctive Education
  ➢ Research/Scholarship/Creativity

• http://www.mtu.edu/stratplan/
Sponsored Programs New Awards

Amount of Awards in Millions, Goal: $76.6M

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Sponsored Programs New Awards (in Millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2004-05</td>
<td>$37.34M</td>
</tr>
<tr>
<td>2005-06</td>
<td>$43.64M</td>
</tr>
<tr>
<td>2006-07</td>
<td>$49.96M</td>
</tr>
<tr>
<td>2007-08</td>
<td>$41.33M</td>
</tr>
<tr>
<td>2008-09</td>
<td>$53.06M</td>
</tr>
</tbody>
</table>

Michigan Tech
Create the Future
Endowment Value

Endowment Balance in Millions, Goal: $200M

- 2004-05: $58.65M
- 2005-06: $64.8M
- 2006-07: $78.5M
- 2007-08: $78.61M
- 2008-09: $63.77M

Fiscal Year
Budget Update
## Current Fund 2010
*(in Thousands)*

<table>
<thead>
<tr>
<th></th>
<th>Original Projection</th>
<th>2nd Qtr Projection</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td>238,446</td>
<td>238,266</td>
</tr>
<tr>
<td><strong>Expense</strong></td>
<td>(237,918)</td>
<td>(239,494)</td>
</tr>
<tr>
<td><strong>Investment Gains</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>-</td>
<td>1,236</td>
</tr>
<tr>
<td><strong>Net Income</strong></td>
<td>528</td>
<td>8</td>
</tr>
<tr>
<td><strong>Current Fund Balance</strong></td>
<td>16,162</td>
<td>15,642</td>
</tr>
</tbody>
</table>

**Note:** Current Fund includes General Fund, Designated Fund, Auxiliaries, Retirement and Insurance, and the Expendable Restricted Funds.
CASH FLOW
2008, 2009 & 2010 YTD
(dollars in millions)

January 25, 2010
$38.7M

August 3, 2009
$7.2M
Institution's 2008
Total Debt-per-Student

Red Bar = 2009
Administrative Cost Increases at Michigan Tech

General Fund Expenditures

General Fund Expenditures VP AREAS

VICE PRESIDENT STUDENT AFFAIRS
VICE PRESIDENT OF ADMINISTRATION
VICE PRESIDENT FOR RESEARCH
UNIVERSITY WIDE ACCOUNTS (CFO)
University Wide Accounts <-> Overhead Return

**General Fund Expenditures**
UNIVERSITY WIDE ACCOUNTS (CFO)

- Heat, Lighting & Water Utilities
- Indirect Cost Recovery
- MPSERS Health Ins
- UNIVERSITY WIDE ACCOUNTS (CFO)
State Higher Education Budget
January 2010 National Unemployment by Educational Attainment Level in Percentages


Exhibit 10
PROVOST

Max Seel has been named Provost and Vice President for Academic Affairs

AMEN!!
2010 Strategic Faculty Hiring Initiative

THEMES: Health and Energy
RESEARCH
FY09 Sponsored Program Award Update
FY2009 Update

Sponsored Program Awards

• Awards for FY09 totaled $53.1 million, an increase of 29% over FY08.
FY2010 Update
Sponsored Program Awards

• Awards for the first half of FY10 totaled $35.1 million, an increase of 39% over FY09.
Percent Increase in Research Expenditures
Michigan Universities
FY 2004 Compared to FY 2008

Source: NSF Academic R&D Expenditures, Fiscal Year 2008, Table 27
Percent Increase in Research Expenditures
Benchmark Universities
FY 2004 Compared to FY 2008

Source: NSF Academic R&D Expenditures, Fiscal Year 2008, Table 27

Exhibit 7
ENROLLMENT
Enrollment Deposits

- 2004 Deposits
- 2005 Deposits
- 2006 Deposits
- 2007 Deposits
- 2008 Deposits
- 2009 Deposits
- 2010 Deposits
Task Forces/Working Groups

- Incentive Return Task Force
- Lactation Center
- MUB Lower Level Working Group
- Multicultural Affairs Steering Committee
- New Faculty Start-up Task Force
- Parking Task Force
## Incentive Return Task Force

- “Institutional Research and Development (IRAD) Funds”

<table>
<thead>
<tr>
<th>Category</th>
<th>IRC</th>
<th>IRAD</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investigators</td>
<td>6.0%</td>
<td>10%</td>
</tr>
<tr>
<td>Departments</td>
<td>12.0</td>
<td>10*</td>
</tr>
<tr>
<td>Colleges</td>
<td>7.3</td>
<td>10*</td>
</tr>
<tr>
<td>Schools</td>
<td>19.3</td>
<td>20</td>
</tr>
<tr>
<td>Centers &amp; Institutes</td>
<td>Variable</td>
<td>20</td>
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</table>

*Default Split*
Multicultural Affairs Steering Committee Recommendations

• Rename: “Center for Diversity and Inclusion”

• Relocate to the Hamar House

• Develop Goals, Programs and Services
Parking Task Force

Input Welcome

Recommendations Due March 31

Open Forum
- Tonight, March 2
- 7:00 p.m. - Ballroom
CAPITAL PROJECTS
Fire Hall
New Student Apartment Building
RESIDENTIAL APARTMENTS - Preliminary Design
Keweenaw Research Center
CAPITAL CAMPAIGN
MICHIGAN TECHNOLOGICAL UNIVERSITY
Generations of Discovery
Campaign Progress Summary
as of January 31, 2010

Alumni & Friends $74,877,876
Corporations 29,413,815
Private Foundations 2,075,432
Gifts-in-Kind 4,311,709
Grand Total $110,678,832
Celebrating 125 Years